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Key is our brands



RUSTLER.



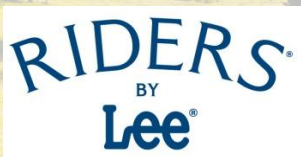
VANS

Lee



TIMBER CREEK
BY

Wrangler





Lee®



NAUTICA



JANSPORT®



VANS®



REEF



kipling



NAPAPIJRI
geographic



for all mankind

- *World's leading supplier of branded apparel*
- *30+ Brands or key businesses*
- *Public company: NYSE:VFC*
- *US\$10.9billion in 2012*
- *100+ countries / 54,000 employees*
- *Strong brands with leading market shares*
- *Multiple channels of retail distribution*
- *Financially strong and conservatively managed*
- *Growth plan: 17X17*

Supply Chain





Units

486,000,000 per year

1,332,000 per day

16 per second





760,000 Style/Color Items

- | | |
|--------------|--------------|
| Jeans | Kids Apparel |
| Woven Shirts | Sandals |
| Baseball | Fleece |
| Uniforms | Belts |
| TSA Uniforms | Polo Shirts |
| Hand Bags | Bras |
| Shoes | Caps |
| Outerwear | Rainwear |
| Sweaters | Totes |
| Socks | Scarves |
| Gloves | Aprons |
| Work Boots | Vests |
| Flame | Hoodies |
| Retardant | Skate Shoes |
| Apparel | Slippers |
| Base Layers | Chef Apparel |
| Logo Tees | Sleeping |
| Backpacks | Bags |
| Rugged Wear | Dresses |
| Yoga Wear | Wallets |
| Industrial | Boat Shoes |
| Uniforms | Shorts |
| Skiwear | Luggage |

RESOURCE EFFICIENCY

Growing the company while conserving our resources.



CLIMATE AND
ENERGY



WASTE AND
MATERIALS



WATER

RESOURCE
EFFICIENCY



CLIMATE AND
ENERGY



WASTE AND
MATERIALS



WATER

RESOURCE EFFICIENCY FOCUS AREAS: Our Approach

Improving Energy Efficiency at Supplier Facilities

- + We are reducing energy consumption of supplier facilities.

Implementing Global Wastewater Discharge Standards

- + VF adopted the BSR wastewater standards applicable to all nominated suppliers.

Developing Sustainable Cotton Options

- + VF is a member of the Better Cotton Initiative and the Better Cotton Fast Track Fund.

Adoption of the Sustainable Apparel Coalition's Higg Index

- + VF is using all three modules (Brand/Product/Facility) and is requiring all major Tier-1 and Tier-2 suppliers to complete the facilities module.

Chemical Management

What if we take a new approach?



2013

VF Corporation

Restricted Substance List

(RSL)

Supplier Policy

What if we
start telling
suppliers
what they
can use?

1. RSL tells suppliers what they *cannot* use.
2. Laws and Regulations focus mainly on *product testing*.

SUSTAINABLE PRODUCTS

Design with the environment in mind.



WHAT KIND OF FOOTPRINT WILL YOU LEAVE?
 Every Timberland shoe now carries a nutritional label. So you know exactly what went into making the shoes you put on your feet.

OUR FOOTPRINT / NOTRE EMPREINTE	
Climate Impact* / incidences sur le climat*	
Use of renewable energy / Utilisation d'énergie renouvelable	5.6%
Chemicals Used* / Produits chimiques utilisés*	
PVC-free / Sans PVC	74.4%
Resource Consumption / Consommation de ressources	
Eco-conscious materials* / Matériaux écologiques*	
Recycled content of shoebox / Contenu en matériaux recyclés de la boîte de chaussures	100%
Trees planted through 2006 / Nombre d'arbres plantés en 2006	600,000

*BASED ON THE AVERAGE SHOE SIZES FOR THE MARKET AND THE WEIGHT OF THE SHOE





Sustainable Denim Line Designed in China for China

- + Sustainable choices from farm to distribution
 - + Sourcing of Better Cotton and recycled polyester
 - + Padox & Liquid Indigo dyeing with Central Textiles
 - + Sustainable laundry choices Crystal Yida
 - + Material reduction on trims/accessories
 - + Laser/ozone finishing
- + Environmental Savings: Water -49%; Energy -36%; Carbon Footprint -39%
- + No compromises on fashion or price
- + Launched Fall/Winter 2013
- + Groundbreaking denim product for China market



Thank you!



Cotton farmers participating in joint VF & Solidaridad sustainable cotton farm project in Hebei Province, China.